2025 THIRD-QUARTER RESULTS

ZKB Swiss Equity Confernece

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straumanngroup

STRONG 8.3 % ORGANIC GROWTH AND OUTLOOK CONFIRMED

Third-quarter revenue in 2025 [1]

602.2 m

Nine-month: 2.0 billion [1]

Organic revenue growth [1, 2]

8.3%

Nine-month: 9.6% [1, 2]

Orthodontics transformation

Smartee global partnership

Additional partnership with DentalMonitoring

Innovation

New SIRIOS X3

New intraoral scanner integrated into AXS

China

Campus inaugurated and in full production

Strengthening supply chain resilience ahead of VBP 2.0 in China

Outlook 2025 confirmed[3]

High-single digit organic revenue growth

with 30 to 60 basis points improvement of the core EBIT margin at constant 2024 currency rates

[1] Financials refer to continuous operations
[2] Organic growth excluding FX and M&A effects
[3] Barring unforeseen events

STRONG PERFORMANCE – REGIONAL DIFFERENCES REMAIN

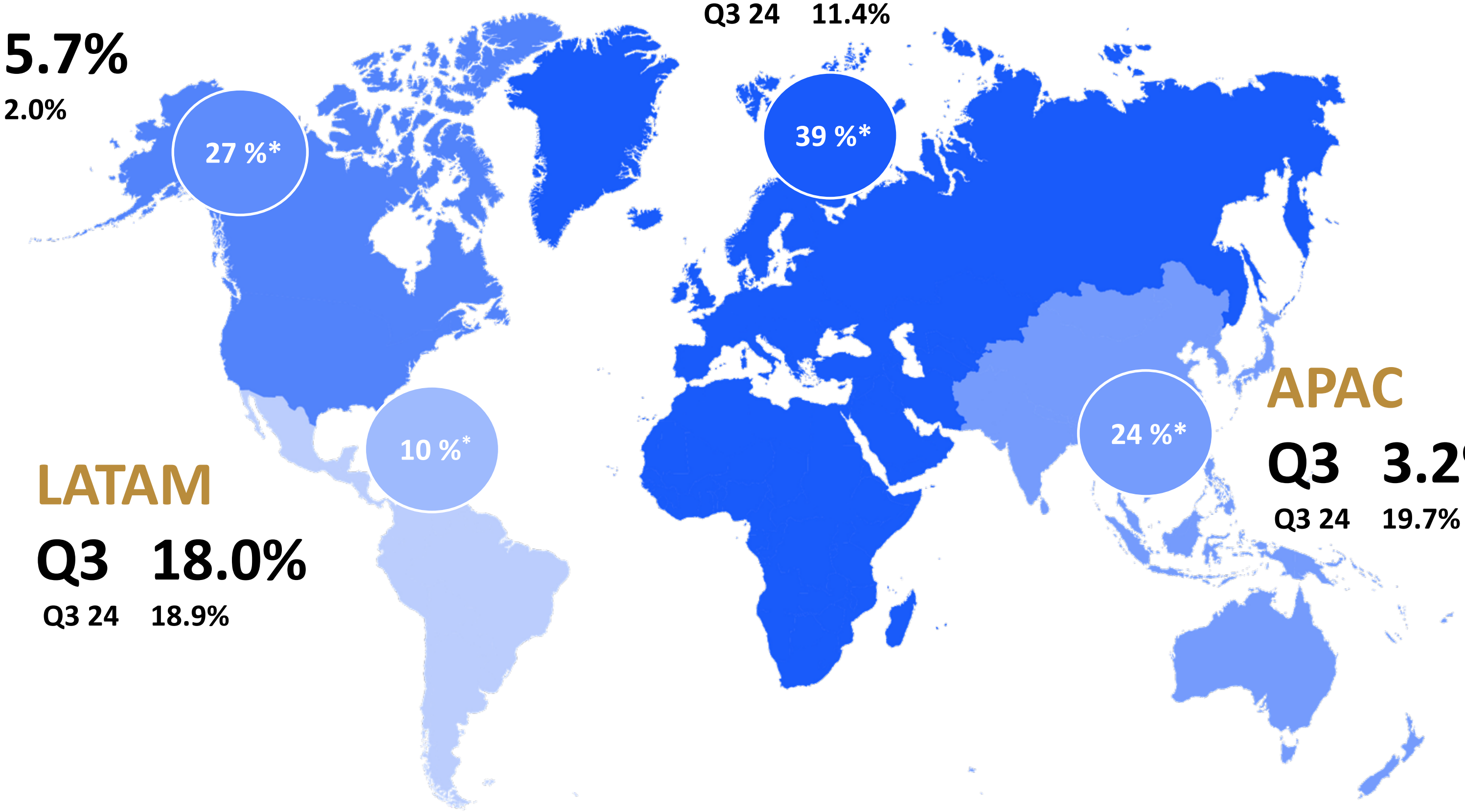
Organic revenue growth in the third quarter

NAM
Q3 5.7%
Q3 24 2.0%

EMEA
Q3 11.2%
Q3 24 11.4%

LATAM
Q3 18.0%
Q3 24 18.9%

APAC
Q3 3.2%
Q3 24 19.7%

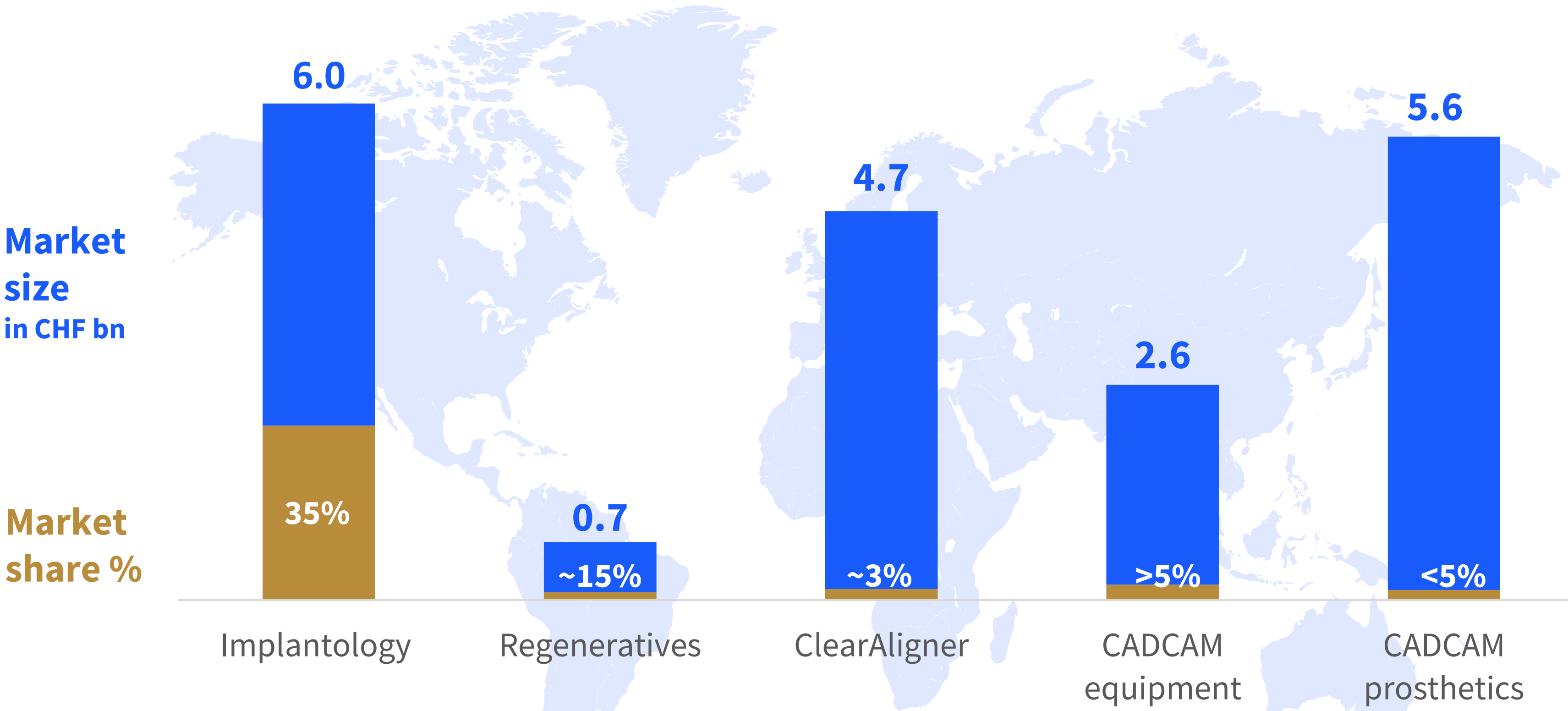


GROUP
Q3 25 8.3%
Q3 24 11.2%

* % of Q3 2025 Group total revenue

HUGE OPPORTUNITIES – IMPLANTOLOGY & BEYOND

Addressable market of about CHF 20bn globally



12.5% Straumann Group share within the addressable market in 2024

MARKET SHARE GROWTH THROUGH INNOVATION

Source: Straumann Group estimates

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FIRESIDE CHAT

Guillaume Daniellot & Daniel Jelovcan

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