

ZKB Swiss Equity Conference

November 8, 2024, Zurich, Switzerland

Compressors for a Lifetime[™]

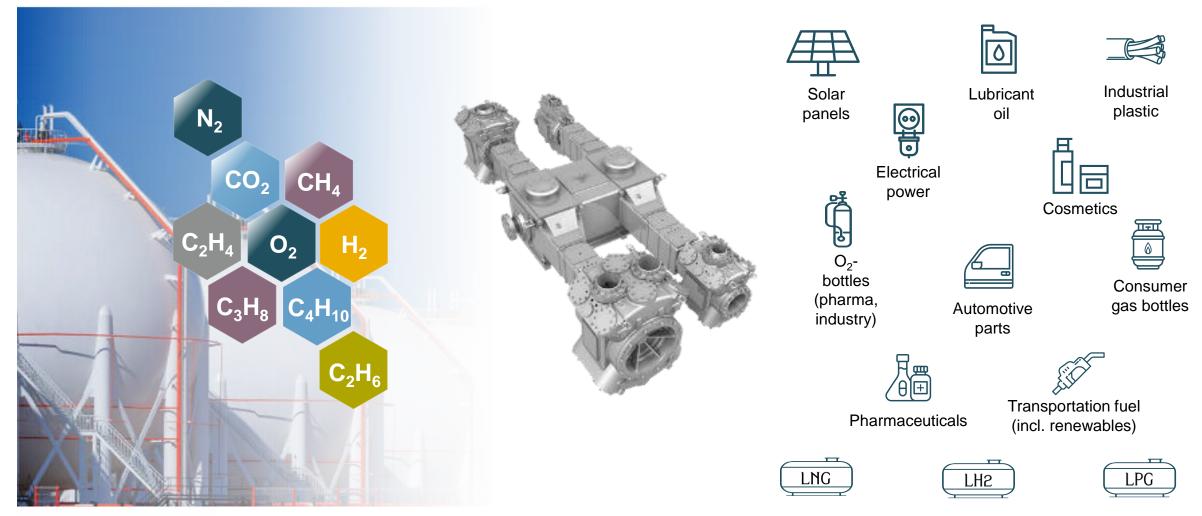
Our purpose is our DNA



We create leading compression solutions for a sustainable energy future



Burckhardt Compression solutions make gas usable and transportable for the industry and energy generation



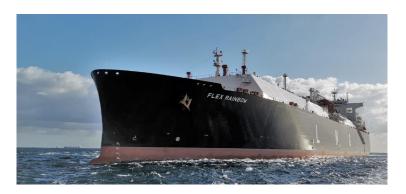


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We are wherever gases are compressed



Petrochemical and chemical industry



Gas transport and storage



H₂ mobility and energy



Industrial gas



Refinery

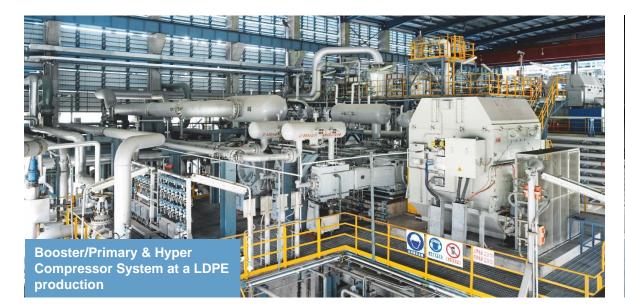


Gas gathering and processing



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Systems division We deliver full compressor package systems







Laby[®]-2K70 Fuel Gas Compressor System for LNG powered container vessels





Surckhardt Compression

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Services division We love to provide services that matter. Hands-on.

Component Solutions



Inhouse design, engineering and production of compressor parts and components with global footprint.

Service Solutions



From preventive maintenance, overhaul and repairs to modernization and upgrade of your compressor systems. Digital Solutions



Hardware solutions combined with data analysts and compressor experts to increase your uptime.

Technical Support



24/7 around the globe with a network of >400 experts and technicians in our workshops and in the field.

Partnership Solutions



Service agreements, active feedback culture and compressor training in-house or remote.



Close to our customers around the world





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Strategy based on four pillars, as detailed at Capital Markets Day in November 2022

Mid-Range Plan strategic levers – Progress to date

	Strengthen core business	₽₽	Operational excellence		Transform/ build new growth avenues
•	Consolidate market share in traditional SYST markets. Focus: China, USA, PCI, LNG, Solar	٠	Improve product competitiveness	•	Develop best combined SYST & SERV offering for Hydrogen Mobility & Energy
•	Grow SERV as full-service provider. Focus: coverage of installed base, USA & Marine	•	Increase efficiency via automation and digital processes	•	Develop modular suite of digital customer offerings
		•	Leverage current footprint and SG&A	O	Leverage potential from internal digitization across functions
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Enhance business foundations

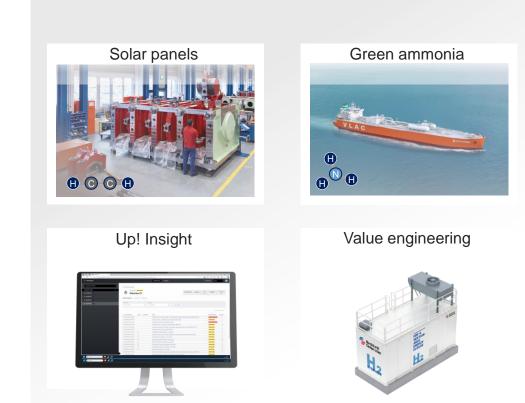
- Embrace BC purpose and further develop our culture
- Further develop attractive employer brand and customer experience
- Increase sustainability of operations and supply chain
- Streamline IT and data platform



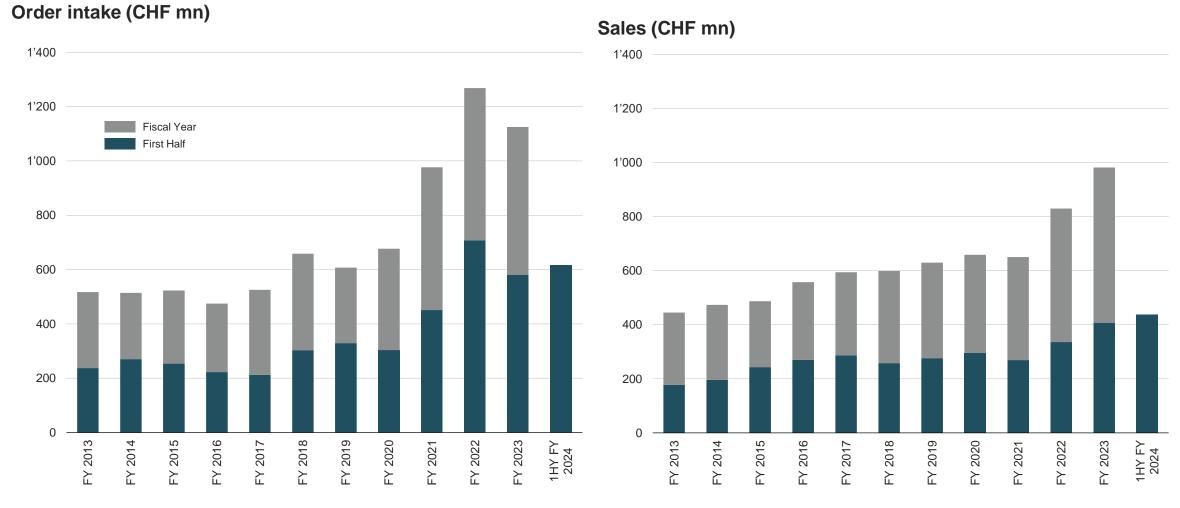
Half-year 2024: Strong growth, profitability increase and value creation

1HY FY 2024 highlights (CHF mn)

Order intake	615.2 (+5.8%)	 Overall market growing again 2nd highest ever half-year, increasing backlog FX impact of -0.6pp 		
Sales 436.8 (+7.1%)		 Further ramp-up of deliveries in SYST Moderate growth in SERV FX impact of -0.6pp 		
EBIT 51.7 (+15.2%)		 Clear margin expansion in both divisions EBIT margin of 11.8%, +0.8pp vs prior year 		
Net income 37.2 (+14.8%)		Slightly higher financial expensesSlightly lower tax rate		
RONOA	28.6% (-0.2pp)	 Strong value creation thanks to high asset productivity combined with profitability increase 		
2024 guidance	Ontrack	 Sales: CHF 1.0 – 1.1 bn EBIT margin similar to FY 2023 Stronger H2 vs H1 		



Sales growth continues thanks to strong orders in the past 2 years



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Burckhardt

Compression

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Five-year review: Strong growth amid ongoing challenging macro environment highlights the Group's inherent business resilience



Evolution of key indicators: FY 2018 to FY 2023



Market dynamics - New energy applications provide new opportunities in all segments

Market trends

BC segments	Trend '24	Conventional applications	Transitional applications	New energy applications ¹
Petrochemical/ Chemical Ind.	-	 Plastic production from naphtha (PE, PP, LPDE) 	 Plastic production from recycled monomer 	 EVA production for solar panels
Gas Transport & Storage	-	Natural gas pipelineGrey hydrogen pipelinesLPG tankers	 LNG-fueled ships, tankers & import terminals CNG-gas stations 	 Green H₂ & ammonia storage Syngas transp. & storage (incl. LNG)
H ₂ mobility & energy		• n/a	Blue hydrogen applications	 Green hydrogen applications (liquef., pipelines, filling stations) Green ammonia product./cracking
Industrial Gas	-	 Compression of non-organic gases for various applications (Oxygen, Helium, air…) 	• n/a	 Polysilicon production for solar panels
Refinery	-	 Fuel desulfurization with grey H₂ Various applications in refinery process 	• n/a	 Bio-fuels & e-fuels (incl. Sustainable Aviation Fuel)
Gas Gathering & Processing	-	 Gas gathering for upstream and midstream (pipelines) Enhanced oil recovery 	• n/a	 Biogas gathering & processing Carbon capture utilization & storage

1- Text in bold: New energy applications with orders in FY 2023



BC already supporting energy transition with numerous projects awarded for various sustainable applications in FY23

Examples of sustainable application projects won

4 EVA lines for Solar in BC history applications in China	Green ammonia import terminal in Europe	Air Liquide electrolyzer plant in France	New bio-refinery in Italy	
 Production of encapsulant for solar panels 	 Import of green ammonia from the Middle-East 	 200MW electrolyzer plant for green hydrogen 	 500kt bio-feedstock processed per year 	
 Ethylene & vinyl acetate (EVA) pressurized to 3'000bar 	 Cracking back into hydrogen for diverse industries incl. mobility 	Hydrogen to decarbonate a refinery and supply local mobility	 Supply of biofuels such as biodiesel & Sustainable Aviation Fuel 	
 4 lines with capacity of each 300kt EVA per year 	 Increase of hydrogen conversion rate and plant efficiency 	• 250kt CO ₂ emission reduced p.a.	 Compressors for a hydro- processing application 	
		Compressors for pipeline injection		
8B6A K12 Primary Hyper Booster	6B5SC2 Process gas compressor	2B2AC Process Gas Compressors	2B2BA Process Gas Compressor	
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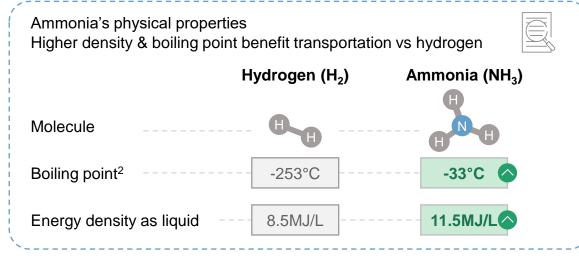
Green ammonia tankers - A fast growing market for Burckhardt Compression

Ammonia as green energy carrier over large distances

- Low emission hydrogen demand expected to grow from ~1Mt in 2023, to ~6Mt in 2030¹; efficient transport across regions required
- Ammonia easier to transport than hydrogen due to its physical properties; most hydrogen expected to be transported in ammonia form in 2030¹
- Hydrogen can be converted into ammonia through ammonia synthesis (Haber-Bosch process) & reversed through cracking



- Number of ordered VLACs⁴ has surged, from 21 in 2023 to 34 in 2024 YTD^3 .
- These ships are very almost identical to LPG vessels
- To handle tank boil-off gas, ammonia carriers need compressors
- Burckhardt Compression **K-Laby compressor is the proven standard** for ammonia boil-off gas on ships



K-Laby compressor for large ammonia carrier BOG⁵

Illustration of HD Hyundai VLAC





Burckhardt Compression is market leader in this growing market

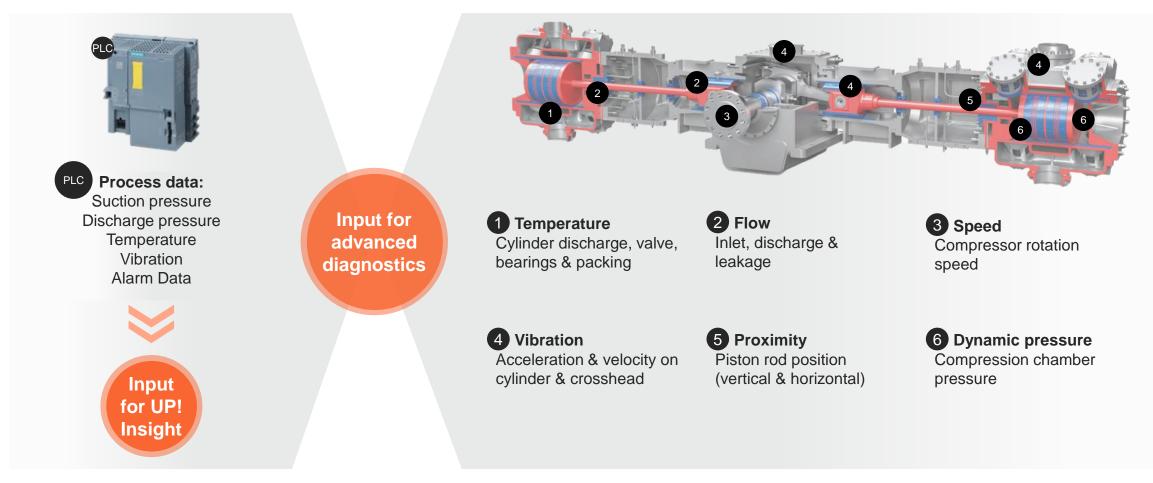


¹Source: Global Hydrogen Review 2024, IEA, STEPS scenario; ²Boiling point: temperature needed for liquefaction; ³Source: Drewry market search; ⁴VLAC: Very Large Ammonia Carrier; ⁵BOG: Boil-off gas

Performance, reliability and longevity of compressors can be enhanced by collecting data from multiple sources

Data from compressor control

Direct measurements on compressor



New digital service "UP! Insight" enables maximization of compressor uptime thanks to real-time compressor monitoring and analytics

UP! Insight overview

Key features

- A cloud-based monitoring system offering real-time diagnostics & analytics
- Analyses & signals to automatically notify users about incidents & recommended service action

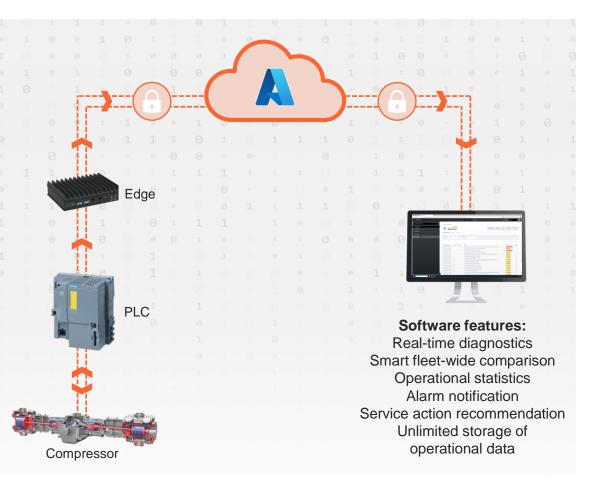
Customer benefits

- Reduce unplanned downtime by resolving compressor issues 75% faster
- Quick data-based decision-making to maximize uptime & support maintenance

Business model

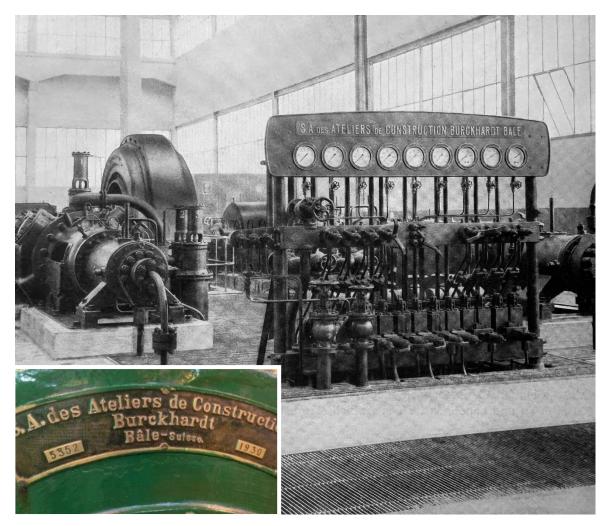
- Available for all new machines with PLC
- Retrofit possible for selected OBC & BC machines
- SaaS business model with recurring service fees
- Increasing loyalty for traditional services

UP! Insight system architecture





We believe in long-term commitment



> 50%

of compressors with Burckhardt Compression serial number have been in service for more than **20 years**

Our oldest known compressor still in service is in Canada and was built in

1930



Major life-cycle greenhouse gas footprint is in the use-phase





Sustainability is part of our purpose and strategy

Systems Division



Services Division





Developing new solutions to power energy transition



Enhancing longevity and sustainability of our products during their lifetime



Designing energy efficient and leakage-free compressor systems



Supporting customers to reduce energy consumption and gas leakages



Tangible progress on our eight sustainability targets for 2027

Material topics		KPIs	FY 2027 target	FY 2023 results	Status FY 2023	
(51	Climate	Greenhouse gas emission intensity* 2021: 2.1kg CO ₂ e/h (Scope 1 and 2)	-50%	-0%	On track (-9% vs FY22)	
	Energy	Share of renewable electricity* 2021: 23%	>75%	34%	On track	
	Longevity/ cyclability	Revamp and upgrades activities in Services 2021: 100 (Index)	200	152	On track	
	Application purpose	Order intake 'supporting energy transition' 2021: 16%	40%	33%	On track	
ĮĢ	Working conditions	Engagement Score in employee survey** 2024 (January): 4.1	>4.0	4.1	Achieved for FY 2023	
F	Health & safety	LTIR (lost time injury rate) 2021: 1.1	<0.7	0.5	Achieved for FY 2023	
	Product safety	Incidents related to product safety 2021: 0	0	0	Achieved for FY 2023	
	Business conduct	Incidents on corruption or anti-competitive behavior 2021: 0	0	0	Achieved for FY 2023	
Surckhardt *Excluding Shenyang foundry, where we rely on renewable grid electricity or technological developments. ZKB Swiss Equity Conference **Adjusted target based on new survey methodology, kg CO2e/h= kg of CO2 equivalent per working hour November 8, 2024 20						

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